Special engagements

Corporate Restructuring and Insolvency



The Fuller Landau Corporate Restructuring and Insolvency team is led by senior partners who are regularly engaged to lead and assist with financial-related engagements that go well beyond 'traditional' restructuring and administrator appointments. These engagements typically occur in situations where stakeholders are in dispute, serious financial challenges arise, or when strategic financial decisions need to be made.

We've been engaged to develop and/or analyze and assess financial plans, provide and recommend strategic options, and supervise and carry out tactical plans.

Our team has acted in both private appointments and as court officers pursuant to various provincial or federal statutes in the following roles:

- Interim management to provide managerial and financial reporting services for entire business units and specific development projects
- Private consultant for restructuring, windups and/or sales of assets, divisions and business units
- Court appointed roles include:
 - Estate Trustee During Litigation
 - Claims processes and distribution of funds
 - Special investigations
 - Information officer
 - Inspector and monitor

We work closely with lawyers, business owners, and financial institutions involved with companies in transition, operational, or financial stress, as well as estates involved in litigation. Take a moment to review our engagement highlights.

Business	Our role	Highlights
Real estate investment company and developer	Court appointed inspector	Inspector appointed under the Ontario Business Corporation Act (OBCA) to undertake forensic investigation
Cold storage transportation company	Investigation/information officer	Prepared report used in shareholder dispute litigation
Residential condominium developer	Court appointed inspector	Investigated developer's books and records for improper payments
Directors of an Ontario financial institution	Court appointed monitor pursuant to a Mareva injunction	Undertook court ordered activities in order to secure and preserve assets
Medical clinics	Investigation/information officer	Advised shareholders in dispute and carried out and completed successful court supervised sale
Energy organization	Information officer pursuant to Part IV of the CCAA	Reported to Canadian creditors on status of international insolvency proceeding
Real estate developer	Court appointed estate trustee during litigation	Appointed under the Estates Act to preserve and protect estate assets, managed operations of an on-going real estate development
Multi-family real estate company	Court appointed estate trustee during litigation and trustee during litigation	Court appointed to conduct an investigation into various estate and corporate issues
Real estate developer	Court appointed non- possessory receiver	Court appointed in a family law dispute to investigate and report on the financial position of an individual and corporate holdings
Holding company and family trust	Court appointed succeeding estate trustee	Appointed to report to court on the value of the deceased's estate and likely distribution scenarios
Real estate brokerage	Court appointed claims and distribution officer	Developed and carried out a court approved process to determine priorities and amounts payable to agents and brokers from funds of large real estate broker in breach of its trust obligations

Business	Our role	Highlights
Manufacturing business	Financial consultant	Financial consultant to counsel for defendant employee under litigation regarding allegations of fraud in a large manufacturing business with overseas suppliers and locations across Canada
Plumbing contracting business	Shareholder dispute litigation	Private consultant retained by defendant shareholder to assess fraud claims made by plaintiff shareholder
Franchisor restaurant chain	Court appointed inspector	Inspector appointed under OBCA to review accounting matters and viability
Manufacturing business	Financial consultant	Financial consultant to employer to carry out an investigation of fraud committed by senior finance employee of a North American chemical manufacturing business

Corporate Restructuring and Insolvency services

Assess, consult, and advise

- Viability assessment and strategic turnaround plans
- · Cash flow and profit improvement analysis
- · Security and collateral assessments
- · Distress M&A and corporate finance

Restructure

- Financial and operational diagnostic assessment
- · Options assessment
- · Management assistance and support
- Assessing financing needs, including sourcing alternative capital
- Acting in a formal capacity as proposal trustee or CCAA monitor

Administer

- · Estate Trustee During Litigation
- · Interim receiver
- · Private or court appointed receiver
- · Trustee in bankruptcy
- · Court appointed monitor
- · Court appointed liquidator
- · Court appointed sales officer
- · Court appointed Information officer
- OBCA inspector

Our team

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About Fuller Landau

Work together with people excited by your goals and eager to address your unique business needs. You'll get straightforward advice and proactive solutions from a team whose professional commitment is also personal.

We are an accounting, tax, and advisory firm with a team of over 150 people. Our clients are leaders of private and public businesses, high-net-worth families, and the advisors who serve them.

We are the exclusive Ontario accounting firm representative of The International Accounting Group (TIAG/TAG) – a multidisciplinary alliance of over 290 independent accounting firms, law firms, and strategic partners in over 105 countries, and a member firm of Leading Edge Alliance (LEA), an accounting and consulting association comprised of dynamic, mid-market accounting and consulting firms around the world.

Learn more about our relationship with <u>TIAG/TAG</u> and <u>LEA</u>, <u>our services</u>, <u>our team</u>, and <u>our thinking</u>.





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